
CHECKLIST & TABLE OF CONTENTS

APPLICANT: City of Havre de Grace

NAME OF SUSTAINABLE COMMUNITY: Havre de Grace

Please review the checklist of attachments and furnish all of the attachments that are applicable. Contents of the notebook should be tabbed and organized as follows:

- ☐ **TAB #1 Applicant Information**
- ☐ **TAB #2 Sustainable Community Baseline Information - In addition to hard copies of the project location map, a detailed listing of parcels (i.e. Parcel ID Numbers) that form the project boundary should be included. Maps should also be submitted in electronic GIS form (shape file). If you have additional comments or questions, please contact Brad Wolters, Senior GIS Specialist, DHCD, wolters@mdhousing.org.**
- ☐ **TAB #3 Local Capacity to Implement Plans & Projects: Attach Sustainable Communities Workgroup roster noted in Section III**
- ☐ **TAB #4 Sustainable Community Plan**
- ☐ **TAB #5 Progress Measures**
- ☐ **TAB #6 Local Support Resolution**
- ☐ **TAB #7 Signed Sustainable Community Application Disclosure Authorization and Certification**

**All documents on this checklist are mandatory.
Failure to provide the requested document will automatically deny your application.**

I. SUSTAINABLE COMMUNITY APPLICANT INFORMATION**Name of Sustainable Community:** Havre de Grace

Legal Name of Applicant: City of Havre de Grace

Federal Identification Number: 52-6000796

Street Address: 711 Pennington Avenue

City: Havre de Grace**County:** Harford**State:** MD**Zip Code:** 21078

Phone No: (410) 939-1800**Fax:** (410) 939-7632**Web Address:** www.havredegracemd.com

Sustainable Community Contact For Application Status:**Name:** Meghan Simmons**Title:** Manager of Economic Developm

Address: 711 Pennington Avenue**City:** Havre de Grace**State:** MD**Zip Code:** 21078

Phone No: 410-939-1800 x1119**Fax:** 410-939-3692**E-mail:** meghans@havredegracemd.com

Person to be contacted for Award notification:**Name:** Wayne Dougherty**Title:** Mayor

Address: 711 Pennington Avenue**City:** Havre de Grace**State:** MD**Zip Code:** 21078

Phone No: 410-939-1800 x**Fax:****E-mail:** wayned@havredegracemd.com

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

Through this section, applicants will demonstrate that trends and conditions in homeownership, property values, employment, commercial and residential vacancy, community facilities and infrastructure, natural resources, the local business and residential districts show a need for new or continued revitalization reinvestment. Demographic data and trends provided by Applicants should support the choice of the proposed Sustainable Community Area boundary and help form a basis for needs and opportunities to be addressed through the initiatives and projects described in the Sustainable Community Action Plan (Section IV).

POINTS IN THIS SECTION WILL BE AWARDED BASED ON THE SC AREA'S NEED FOR REINVESTMENT AS EVIDENCED BY THOROUGH DESCRIPTIONS OF CURRENT CONDITIONS OR TRENDS (and will not be based upon current or planned revitalization activities which will be covered in Section IV).

A. Proposed Sustainable Community Area (s):

County: Harford

Name of Sustainable Community: Havre de Grace

Include boundary descriptions and a map of the Sustainable Community. In addition to hard copies of the of the project location map, a detailed listing of parcels (i.e. Parcel ID Numbers) that form the project boundary should be included. If possible, maps should also be submitted in electronic GIS form (shape file). If you have additional comments or questions, please contact Brad Wolters, Senior GIS Specialist, DHCD, Wolters@MdHousing.org

The Havre de Grace Sustainable Community Area (hereinafter referred to as the "SC Area") is the combination of the previous Community Legacy Area (established 2011) and Designated Neighborhood (established 1996). This application will reflect that there are no changes or expansions being requested for this area.

The North boundary of the SC Area is the area known as the North Park Trail, the East boundary then extends along the waterfront of the Susquehanna River for approximately three and half miles until reaching the southernmost boundary at the Chesapeake Industrial Park. The West border runs the length of Route 40 and includes parcels between the CSX and AMTRAK rail lines. The SC Area delineates the older portions of Havre de Grace. It is within this area that revitalization of older structures, investment in aging infrastructure, and the enhancement of pedestrian connections is needed. It is also the area of town that has an immense amount of character, sense of community, and a need for private reinvestment to seek its full potential.

Within the SC Area, the City has identified seven revitalization areas. The identification of revitalization areas inside of the SC boundary are defined to allow greater focus on specific areas that hold unique challenges and characteristics.

The seven sub areas that make up the SC Area are as follows:

1. Main Street District: This area is the heart of the City. Its proximity to the waterfront, well crafted and architecturally detailed historic structures, interesting mix of businesses, and pedestrian friendly streets are what makes it such a unique destination. The Main Street District is comprised of specialty retail shops, restaurants, offices, and financial institutions. As a historic, traditional downtown, it is also a strong center of mixed use residential/commercial activity.
2. Waterfront: Several decades ago the waterfront in Havre de Grace was scattered with industrial uses, which is why you can still see the City water treatment plant on approximately two acres of prime waterfront real estate. Balancing private development along the City waterfront with the preservation of public access and open space is the challenge in maintaining the character that is uniquely Havre de Grace.
3. Old Town: Old Town has a wealth of historic buildings set within a grid pattern street system. This area is a blend of small lot residential developments interspersed with commercial uses, places of worship, civic uses, apartment buildings and multi-story senior living complexes.

4. Route 40 Corridors: This corridor is dominated by commercial uses including auto services, grocery, service, and convenience. There are also salvage yards and under utilized parcels within the Havre de Grace portion of this corridor.
5. Gateways Corridors: The City has several defined entrances which lead to the older portions of Havre de Grace and the Main Street. Gateways include (1) MD 155 to MD 763 to Juniata Street (2) MD 155 to Ohio Street to Otsego Street (3) US 40 to Otsego Street and (4) Revolution Street (MD 7) via US 40.
6. Revolution Street Residential Communities: Several large residential communities are located along Revolution Street providing affordable housing opportunities. These communities are made up of townhomes, one-story duplexes, and single family homes. These neighborhoods were built between 1940 and the 1970's. Signs of community reinvestment in these areas can be seen.
7. Industrial Area: The primary industrial area to the City is home to 11 large industries that employ approximately 1,100. The 130 acre park was established in the 1970's. Road infrastructure improvements are needed in this area.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

Approximate number of acres within the SC Area: 1,040.00

Existing federal, state or local designations (check all that apply):

- | | |
|---|---|
| <input checked="" type="checkbox"/> Community Legacy Area | <input checked="" type="checkbox"/> Designated Neighborhood |
| <input checked="" type="checkbox"/> Main Street | <input type="checkbox"/> Maple Street |
| <input type="checkbox"/> Local Historic District | <input checked="" type="checkbox"/> National Register Historic District |
| <input checked="" type="checkbox"/> A & E District | <input checked="" type="checkbox"/> State Enterprise Zone Special Taxing District |
| <input type="checkbox"/> BRAC | <input type="checkbox"/> State Designated TOD |
| <input checked="" type="checkbox"/> Other(s): <u>Maryland Heritage Area (Lower Susquehanna Heritage Greenway)</u> | |

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

Prior Revitalization Investments & Smart Growth:

(a) List and describe any significant State and local smart growth or revitalization related program investments (for instance, Community Legacy or SC Rehab Tax Credit) that have been invested in the Area since the launching of Maryland's Smart Growth initiative and programs in 1997 (including Housing investment). What impact have these investments made in the community? (Answer Space 4,000 characters)

The City of Havre de Grace has benefited from several revitalization programs since 1997. All benefits have helped to incentivize private investment in our existing community. Highlighted below are revitalization program facts and key projects that have been completed with these programs since 1997.

- Since 2001, the City has implemented a total of \$897,875 of Community Legacy funding to accomplish revitalization programs and projects.
- Through Community Legacy funding, Main Street has become a successful organization, receiving operational funding for several years.
- The Façade Improvement Program has revitalized Main Street properties and resulted in over \$800,000 in private investment to aging infrastructure.
- Through Community Legacy funding and State Highway Administration funding, the City of Havre de Grace has completed 10 blocks of full streetscape improvements in the Main Street district. The streetscapes include the installation of signature brick sidewalks, street lighting, planters, street furniture, and street trees.
- Havre de Grace Downtown Business District was designated a National Main Street in 2005. Since the organization began, the impact on revitalization has been significant. Hosting First Fridays, the Havre de Grace Farmer's Market, Graw Days (Main Street annual event), as well as ghost tours and historic walking tours has brought locals and visitors into the Main Street District. Restaurants and retailers have directly benefited from Main Street efforts.
- Havre de Grace was designated an Arts and Entertainment District in June, 2009, creating benefits to encourage artists and studio space to locate in the Main Street District. Currently there are 7 galleries and Main Street has launched a website to continue to draw more art uses to Main Street.
- The City has seen over \$650,000 of investment in its parks and greenspaces. Utilizing Community Parks and Playground grant funding, the City has provided playground facilities and park upgrades for 6 parks within the SC Area. These parks serve the entire City population and are located in public spaces that encourage pedestrian traffic.
- The City commissioned a consultant to develop an Economic Development Strategic Plan in 2010. The plan is a very valuable planning tool, and is instrumental in developing the Sustainable Community Plan.
- 42 companies have utilized the Enterprise Zone (EZ) Program, resulting in significant private investment and increase in the City's tax base. This has helped to retain our largest employers by providing incentives for expansion in Havre de Grace. Within the Havre de Grace Main Street District, EZ is also a valuable tool in encouraging infill development.
- 10 structures have utilized historic rehabilitation tax credits totaling \$335,875.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(b) Describe any existing barriers to Smart Growth that may affect your jurisdiction or the proposed SC Area. For instance, does your area have higher development fees than outer "cornfields"?

(Answer Space 4,000 characters)

There are several challenges to revitalization in Havre de Grace, albeit the issues are likely consistent with other SC areas.

The aging infrastructure in the SC Area requires significant private and public investment. Havre de Grace has the highest number of historic and aging building stock in the County. 1,307 units were built prior to 1939 and 475 built between 1940-1949. The challenge with addressing underutilized, privately owned commercial structures is providing tangible incentives and assistance for the private owners. There are several examples of underutilized commercial parcels with great redevelopment potential within the SC Area. New incentives and programming are necessary in keeping investments in our existing infrastructure profitable.

The most challenging area for redevelopment is along the Route 40 corridor. Route 40 is constrained by the AMTRAK rail line and the CSX rail line which run parallel to the highway on both sides. Property depths are limited due to the rail lines. In addition to restricted property depth, the parcels along Route 40 are small, and for the purposes of redevelopment must be assembled to execute a redevelopment project.

New State mandated storm water regulations have made redevelopment a more difficult profit making venture placing a heavier burden on developers than in the past. Additionally, as a waterfront community, Havre de Grace is within the Critical Area, which requires more stringent stormwater management quality controls. While both new stormwater management regulations, and Critical Area laws are improving the quality of our waterways, from strictly a redevelopment point of view these regulations can make projects more complex.

Since investing 38 million dollars in the City's waste-water system for Enhanced Nutrient Removal, the capital cost recovery fee for new sewer hook-ups is higher than our municipal neighbors in Harford and Cecil County. Water and sewer hook up charges are the two largest fees paid to the City for development. According to the Water and Sewer Charge Survey from the Maryland Municipal League, The City of Havre de Grace has the highest sewer hook up fee in the State of Maryland. The City is aware of this high cost, but the need to pay the debt service of the ENR upgrade is not a negotiable matter. This may result in greater profitability for developers to build in undeveloped portions of Harford County, Cecil County or the municipalities within, due to high development costs.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

B. Community Conditions: Strengths and Weaknesses

(1) Describe the strengths and weaknesses in the proposed Area's existing built environment. For example, what is the condition of housing? Are there underutilized historic buildings and cultural places? What is the condition and availability of community parks and recreational assets? Are there transportation assets? What is the current condition of community infrastructure such as roads and lighting? (Answer Space 4,000 characters)

STRENGTHS

INFRASTRUCTURE: The following projects have improved the SC Area infrastructure with the help of the State: (1) ADA compliant sidewalks within the SC Area (2) Streetscape improvements throughout the Main Street District (3) ENR Upgrade to the Wastewater Treatment facility increasing the capacity to provide waste water treatment, as well as improving the quality of outflow to the Chesapeake Bay

HOUSING: This SC Area boasts a mixture of housing styles, options, and price ranges. Housing within the SC Area is diverse, historic and co-exists largely with commercial uses. The City is fortunate also to have a mix of rental and owner occupied housing at a variety of price points. A future residential redevelopment site exists in the Revolution Street Residential Area, and has the opportunity to provide over 400 affordable and workforce housing options.

HISTORIC BUILDINGS: Havre de Grace has the largest historic building stock in Harford County, and the character of these residential and commercial structures contribute to the character of the SC Area. The City of Havre de Grace is designated a National Historic District. In addition, Havre de Grace Main Street has a historic preservation focus, as well as the Historic Preservation Commission which advocates the preservation of our historic structures.

MAINTENANCE & AVAILABILITY OF PARKS: The City of Havre de Grace has been investing in its parks for the past 20 years. Within the SC Area of Havre de Grace there are six community parks that are maintained by the City. Over \$650,000 of grant dollars, through DNR have been secured for the replacement of playground equipment, or creation of playgrounds and parks for the residents within the SC Area. In 2007, Community fundraising efforts helped to upgrade the Harris Field stadium, turf, basketball courts, and tennis courts; however the majority of the cost was funded through Harford County through the Board of Education. Harford County funded the construction of an Activity Center within the SC Area that opened in 2007. This facility is at 100% capacity and City maintained. Also serving the SC Area is a regional multi-field recreational complex, Chapel Road Complex, which came online in 2007.

TRANSPORTATION: Havre de Grace offers a variety of multi-modal opportunities. Residents have access to Harford Transit, a public bus service, via the green line, as well as MTA bus service to downtown Baltimore. Located five miles west of the SC Area, is the Aberdeen AMTRAK/MARC station. Commuters have access via MTA and MARC, as well as regional east coast access via AMTRAK.

WEAKNESSES

- The SC Area is in need of road repairs and repaving, especially in the Chesapeake Industrial Park.
- Several sidewalk linkages are missing throughout the SC Area including the areas along Water Street, 100 block of Market Street, and 200 block of St. John Street.
- Lighting is needed in parking areas through the Main Street District to better utilize existing lots.
- The gateways into the SC Area are not representative of the investments that have been made in the Main Street, Waterfront, and Old Town areas.
- Poor connectivity from the newer residential developments to the SC Area, which is bisected by US Route 40.
- Lack of Design Guidelines that would preserve the character and sense of place within the SC Area.
- Underutilized historic buildings that would add cultural arts venues to the Main Street District.
- Improvements to the Ohio Street Route/40 Intersection, which is currently the most dangerous intersection in the City.
- Access to rail, especially in light of the future high speed rail project that will be traveling through Havre de Grace over the Susquehanna River.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(2) Describe the Area's land use/zoning make-up (residential, commercial, industrial, and mixed-use). Is the current land use or zoning conducive to revitalization investment? (Answer Space 4,000 characters)

The City is currently undergoing a comprehensive rezoning effort. The rezoning process began twenty months ago with a City appointed recommending committee. The City's Planning Department is currently finalizing all recommended zoning changes before presentation to the Planning Commission and approval by Mayor and City Council. Due to the fact that recommended changes to the current zoning are not approved at this time, all responses in this section will refer to current zoning. It should be noted that zoning was first established in 1982.

Each revitalization area with the SC Area is zoned as such.

1. Main Street District: Is predominantly zoned Residential Business (RB) except for some limited areas around Union Avenue that are zoned Residential Office (RO). As a historic traditional downtown, it is appropriately zoned to be a strong center of mixed use residential/commercial activity. Design guidelines are a priority in this district.
2. Waterfront: The waterfront is primarily zoned Residential Business (RB). In the past two decades, waterfront condominiums have blocked much of Havre de Grace's waterfront views. The challenge with zoning is balancing private development along the City waterfront with the preservation of public access and open space. Six (6) City owned parks and two (2) privately owned marinas scatter the waterfront. New zoning may also reflect more flexibility in zoning set back and height restrictions, in an effort to offset strict Critical Area and storm water management requirements. Design guidelines are a priority in this district.
3. Old Town: The zoning is a mix of Residential Business (RB), Residential Office (RO) and residential (R-1 and R-2). The majority of this area is in the National Historic District. For many years design guidelines have been discussed as an important safeguard in preserving the character of our neighborhoods. Design guidelines have been identified as a priority within the SC Area Plan.
4. Route 40 Corridors: This corridor is zoned Commercial (C), the most liberal and flexible of the City's zoning categories. The zoning for this corridor will need to be liberal and as flexible as possible to overcome the challenges of redevelopment. Overlay Districts offering more negotiable set back requirements and other incentives may be considered under new zoning.
5. Gateways Corridors: The gateways are varied zoning classifications, but not necessarily important to the purpose of the gateway areas. The gateways are mostly addressed as a separate area due to the need to improve the visual experience through landscaping, improved signage, and streetscape improvements, all of which are not regulated through zoning.
6. Revolution Street Residential Communities: Zoned Residential (R2) which is the appropriate zoning to promote affordable housing options.
7. Industrial Area: Currently zoned Commercial (C), the industrial area has an advantage over Harford County's Industrial zoning which restricts the ratio of industrial space to office space. The zoning revisions may call for a separate Industrial (I) zoning to better manage and differentiate the zoning from Route 40.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

3) Describe strengths and weaknesses in basic features of community quality-of-life. For instance, is crime an issue for this SC Area? What is the condition and quality of educational choices available to the community? Are artistic, cultural, or community resources, events or facilities within or accessible to residents in the proposed SC Area? (Answer Space 4,000 characters)

STRENGTHS

The quality of life within the SC Area is one that draws people to live in Havre de Grace and keeps visitors returning.

There are, on average, 180 different events occurring throughout the City during any given year. Of those events, there are festivals that highlight cultural significance such as historic re-enactments and Maritime activities relevant to Havre de Grace's location at the confluence of the Susquehanna River and the Chesapeake Bay.

Of the City's six total parks, the City's four waterfront parks are home to many of these events and festivals. The Main Street District sponsors First Friday events through-out the year, as well as a Farmer's Market every Saturday from April through October. Havre de Grace is also home to five museums that offer visitors an educational component to the cultural experience in the SC Area. For a complete listing of events, including the Plein Air competition, Decoy Festival, and Art Show visit www.hdgtourism.com.

There are over 600 boat slips, five boat launching ramps, a sailing school and limited watercraft rentals, and within a ten-mile radius there are seven golf public/private courses. Also within the City is a Community Center as well as an Activity Center where many public events are held. The Activity Center is staffed by Harford County Parks and Recreation, and the Community Center is maintained completely by the City of Havre de Grace.

Statistics indicate that the crime index for Havre de Grace is lower than the national average. The City of Havre de Grace has its own police department which is a large asset to the quality of life. The City's police and EMS teams have outstanding response times. The police department provides service and patrol to the many City events, and is the reason why over a dozen 5K races, and 180 events per year have been successful.

WEAKNESSES

Several underutilized historic buildings in the Main Street District would fill the need for a public cultural arts building, or a theater/performing arts building.

The City-owned Opera House and the privately owned State Theater are both historic gems in need of investment. Currently, the State Theater is utilized by a local church, and the Opera House is used by a local theater group, but lacks ADA accessibility and the first floor of the building sits 80% vacant. The restoration of these historic buildings would add needed cultural venues to the Main Street District.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

C. Natural Resources and Environmental Impact: Strengths and Weaknesses

(1) Describe the strengths and weaknesses of the community's "natural environment." in or near the Sustainable Community Area. What is the current condition of key natural resources - lands, air, water, watersheds, tree canopy, other? If the community is located in a coastal zone, what risks might the community be subject to associated with climate induced sea level rise? (Answer Space 4,000 characters)

The City of Havre de Grace is situated at the top of the Chesapeake Bay and the mouth of the Susquehanna River. This location offers the City a plethora of natural resources, and some very interesting topography due to the fall line running within the City, offering both coastal plain and piedmont land types.

The Susquehanna River is the largest freshwater river on the east coast; moreover, the River is and has always been a tremendous natural resource which has defined Havre de Grace and the mid-Atlantic region in general. It is responsible for much of the unusual estuarine ecosystem of the Chesapeake Bay and is the largest contributor of fresh water to the Bay, accounting for 50% of the Bay's fresh water.

The Susquehanna meets the Chesapeake Bay at Havre de Grace, where the two combine to create a unique ecological setting. This is the Susquehanna Flats, a highly productive shallow water area. The Flats are home to a wide range of fish populations including shad and herring, both of which have been historically important fisheries for Havre de Grace. Waterfowl, submerged aquatic vegetation (SAV), and other wildlife also flourish on the flats.

The location of the City offers many strengths as well as areas of concern for planning and sustainability efforts.

STRENGTHS

- Abundant stream systems
- Access to open, deep waters of the Chesapeake Bay
- Preserved deep stream valleys
- A convergence of streams at the location of the North Park Trail and the Joe K Trail
- Interesting hard rock land formations as well as a quarry of Port Deposit Gneiss which is currently mined below sea level; the vein can support 50 more years of mining
- Rich coastal soil
- An abundant Tree Canopy which has enabled the City of Havre de Grace to become a Tree City USA, because of the planned urban forest of ancient street trees with a plant back program throughout the SC Area
- Havre de Grace falls within the Lower Susquehanna Watershed, and the City works closely with groups such as the Lower Susquehanna Heritage Greenway to protect and conserve this watershed.

WEAKNESSES

- Stream flooding, due to the network of streams that flow underneath and around the historic district of Havre de Grace. These streams include: Lilly Run, Ivy Run, and Fountain Run, which converge into Lilly Run within the City borders.
- Climate induced sea level rising could present problems from Havre de Grace because it is an old waterfront community, established right on the edge of the Susquehanna River and the Chesapeake Bay. Flooding could cause the destruction of historic structures, as well as present problems for the intake location of the Water Treatment Plant for the City. Currently during drought conditions, the salinity of the water increases and causes stress on the system. If the sea level rises, and increases the brackishness of the water near the intake valve it could be damaging to the Water Treatment Plant's systems.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(2) Describe the strengths and weaknesses of any current efforts to reduce the community's "carbon footprint" or impact on the environment. Is recycling (commercial or residential) available to minimize waste? Are there current efforts to encourage the purchase and availability of fresh local food and other local products and services to the community? Describe any current energy or water conservation efforts that may be underway. If the community has not implemented one of the above initiatives, has the community identified a need or interest to pursue these or other efforts to reduce environmental impact, for instance through the new Sustainable Maryland Certified initiative? (Answer Space 4,000 characters)

STRENGTHS

The City's waste water treatment plant expansion which came online in 2010 made Havre de Grace the third municipality in the state to incorporate ENR upgrades that meet Chesapeake Bay restoration goals for nutrient reduction.

The City's land use planning objectives fit one for one with state Smart Growth goals. The mixed use development in the downtown creates walkable communities, and as the City has grown there is a commitment to maintain those pedestrian connections. Also, the multi-modal transportation options within the region reduce citizen's dependency on personal vehicles.

The City of Havre de Grace has a Green Team, which is a grass roots effort started in February 2011. The team organized themselves under Havre de Grace Main Street, Inc., but are currently in the process of forming a Sustainable Maryland Certified workgroup. This initiative is currently being discussed among City Council.

The efforts of the Green Team are geared toward educating the public on ways to reduce the carbon footprint. This group is currently planning a community garden and an Earth Day celebration for April 2012.

Havre de Grace City Council has consistently pursued forest conservation ordinances. The result of which is 275.68 acres of preserved forest within the city limits. This number is substantially larger than Havre de Grace's neighboring municipality, which has 75.5 acres conserved.

The City has funded its own "Buy Local" campaign through the Office of Tourism and Marketing, and also participates as a part of Harford County's Buy Local campaign. Along with Buy Local, there is a farmer's market every Saturday from April through October in the Main Street District. Several of Havre de Grace's Main Street restaurants also feature local ingredients in their dishes.

Havre de Grace currently participates in residential Single Stream Recycling in tandem with Harford County Sanitation. Havre de Grace participates with Harford County by contributing to the Harford County Waste-to-Energy Plant, which takes household waste, incinerates it, and converts it to energy, which is purchased in part by the federal government.

Over the past ten years the addition of fish passages to the dams along the Susquehanna River has allowed historic migration patterns for fish such as shad, herring, and striped bass to return, thus Havre de Grace has seen a reappearance of these fish in the region.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(3) Describe the strengths and weaknesses of the jurisdiction's current stormwater management practices and how these may affect the proposed SC Area. Is redevelopment and retrofitting of infrastructure an issue or opportunity in this SC Area? Stormwater runoff is a significant source of pollution to Maryland's streams and the Chesapeake Bay. Buildings constructed before 1985 have little or no stormwater controls, and development between 1985 and 2010 have some controls. Updated stormwater regulations passed by Maryland's General Assembly in 2010 require that development and redevelopment projects utilize stringent stormwater controls. Sustainable Community Areas may have opportunities for redevelopment practices that can reduce stormwater flows. (Answer Space 4,000 characters)

The City of Havre de Grace implemented Storm Water Management guidelines for new construction in the 1980s, however the historic part of the City was built many decades prior to the 1980s. Because of this, the City is working with Harford County on a new Watershed Implementation Plan, that will focus on retrofits to buildings in the SC Area. This plan is part of overarching Chesapeake Bay Restoration efforts. The current Storm Water Management practices deal with water recapture and water quality development.

The City of Havre de Grace has a Stormwater Management Ordinance adopted in May 2010 to conform to state law mandates. The City's regulations require that any redevelopment projects occurring in the revitalization areas include retro-fit of storm water management in the process.

The City is developing storm water retro-fit projects to meet Chesapeake Bay Restoration Act TMDL requirements. These projects are directly related to Storm Water Management practices because of the resulting reduced nutrients and sediment in the Bay. The City plans to continue to implement storm water retention areas as the older portions of the City are redeveloped and retrofits occur.

The City is also subject to Critical Area law, which like the Chesapeake Bay Restoration Act, is not directly tied to state stormwater management law, but are complimentary in nature. The City's Department of Public Works, and Department of Planning interfaces closely with Critical Area representatives to oversee shoreline buffer enhancements.

The City sees stormwater management planning as both an issue and an opportunity. The issue lies in the fact that the storm drainage system is a historic system that directly outfalls at over twenty different locations. The City continues to balance cost-benefit conditions to address the older areas of the drainage system and city wide infrastructure. The opportunities arise during redevelopment projects, where retro-fitting can more easily occur. The City also sees the advantages of improved water quality in the Chesapeake Bay, and as a Bay side community works with the oversight organizations at the state and federal level to do as much as possible to increase the water quality in the Bay.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

D. Economic Conditions & Access to Opportunity: Strengths and Weaknesses

(1) Describe the jurisdiction's current economic strengths and weaknesses. For example, are there distinct economic drivers in the area or region that will affect access to job opportunities and the progress of the SC Plan? What are the main barriers to the Area's economic competitiveness? What is the current level of broadband access available to serve residents, businesses and public facilities? What efforts are currently in place to increase worker skills and employment? Describe trends in employment rates and business formation.

(Answer Space 4,000 characters)

STRENGTHS

The City of Havre de Grace will continue to experience direct economic impact from the Base Relocation and Closure (BRAC) which has impacted neighboring Aberdeen Proving Ground (APG). Havre de Grace's proximity to APG has buffered the poor economic trends that are recorded in other areas of the State and the Country. Unemployment rates for the County averaged 7% in 2011, and data from Claritas gathered for Harford County Community Services suggests that Havre de Grace's unemployment rate is lower than the County average.

BRAC has impacted Havre de Grace's residential and rental markets. Although new home construction is still down from projected numbers, many new homes were built to accommodate new workforce in APG. The Havre de Grace rental market has also reached an all time high demand in the past 24 months as a result of relocating employees.

BRAC will continue to create a trickledown effect for the City of Havre de Grace, which will continue to change the residential demographic. The workforce moving to APG and making Havre de Grace their home, on average have a higher median income, and are likely to have a college or graduate degree. These changing demographics will in turn affect the economic drivers for the city's business and service community.

Future developments and annexations are trending. Approximately 100 acres of land within the City's Growthprint, located at the I-95 interchange, will become a commercial/office development. This project is led by Upper Chesapeake Health and the University of Maryland Health System and will be the location a new facility in the next 5-8 years. This development will have an impact on job opportunities. Havre de Grace is fortunate to have been positively impacted by two of the top employers in Harford County, (1) Aberdeen Proving Ground and (2) Upper Chesapeake Health System.

Another economic strength is the mixture of existing businesses within the City. Located in three distinct districts; the Historic Downtown District, the Route 40 Corridor, and the Industrial Park, employment opportunities are diverse. Employment opportunities are found in manufacturing/distribution, a large number of medical occupations due to Harford Memorial Hospital, and small retail/service and entrepreneurs.

Overall commercial development has been modest in the last three years. Havre de Grace has not experienced the same rate of new office buildings seen in Aberdeen and Abingdon. The commercial growth resulting from BRAC will likely be in retail and services. However, new businesses are opening in the Main Street District, and the vacancy rate is estimated at 11%, down from 23% in 2009.

WEAKNESSES

Unfortunately, the new residential trends caused by BRAC have not progressed to a point where it has influenced demographic data. The median income and number of households is still too low for some retailers to consider locating in Havre de Grace. Unattractive demographic data also results in slowed opportunity for redevelopment. Several property owners and developers along Route 40 are ready to redevelop, but finding tenants is a challenge.

The main barriers to the area's economic progress are convincing developer of the value of the aging building stock within the historic downtown, and small parcels needing to be assembled along the US Route 40 corridor.

The majority of the City is serviced by Comcast broadband internet access. There is no fiber optic infrastructure currently in place within the City, nor is it slated to expand into Havre de Grace, because Verizon did not identify Havre de Grace as having the demographics for such investment. However, Harford County has made a commitment to provide this infrastructure for areas not currently receiving fiber optic cable. The County will run fiber to the municipal buildings in the city by FY2013.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(2) Describe the jurisdiction's housing market and access to affordable workforce housing. What are the trends in residential construction (rental and homeownership), homeownership rate, foreclosure rate and, property values. Describe how and whether your jurisdiction's prevailing housing costs - both homeownership and rental - are affordable to households below 120% AMI, 80% AMI and 50% AMI. What efforts are in place currently to house individuals, families and the disabled at or below the AMI levels described above? (Answer Space 4,000 characters)

PROPERTY VALUES: Residential properties in the SC Area have retained their value due to (1) the limited housing stock in Havre de Grace, especially in SC Area and (2) increased demand due to BRAC. Newer residential properties in Havre de Grace on the West side of Route 40 have decreased in value between 20-25%, while properties in the SC Area have only dropped 6-8%. The average price of a single family home in the SC Area ranges from \$240,000-\$280,000.

RENTAL TRENDS: For the City as a whole, the ratio of rental occupied housing to homeowner occupied housing is 37% to 63% respectively according to the 2010 census. The ratios are reversed when looking specifically at the SC Area. In the two census tracts which make up the SC Area, renter occupied housing makes up about 60% of the residential housing stock.

Havre de Grace, in the past 24 months, has experienced a growing demand for rental housing and extended stay housing. Due to the drop in home values, individuals who have transferred employment to APG as a result of BRAC, have been unable to sell their home in New Jersey, Virginia, or other areas. As a result, many individuals and families have chosen to rent in Havre de Grace and wait until home values raise again to sell their homes. The rental units being occupied are mixed in the newer residential communities west of Route 40 as well as within the SC Area where many historic homes were converted to apartment building in the 1970's. East of Route 40 (SC Area) rents range from \$625 to \$1,600 (single family home). West of Route 40 in the newer residential subdivisions rents range from \$1,250 to \$1,895 (single family home in Bulle Rock)

RESIDENTIAL CONSTRUCTION TRENDS: Permits issued by the City peaked in 2003 and with the decline of the residential market has slowed considerably. The residential permit activity below shows that townhomes permits out number single family home permits.

FY 2007 210 total residential permits

FY 2008 52 total residential permits

FY 2009 46 total residential permits

FY 2010 169 total residential permits

FY 2011 65 total residential permits

FY 2012 as of March 7, 2012 the City has issued 50 new residential building permits

FUTURE HOUSING: In residential subdivisions west of Route 40, the City currently has approved plans for nearly 2,000 new single family homes and townhomes. Additionally, there is a concept that would add over 300 single family and townhomes. East of Route 40, there is a proposed concept that would create over 500 townhomes and apartment units in the SC Area (Revolution Residential). The City Planning department will work closely with the developer of this property to ensure a balanced mix of affordable housing is offered.

PREVAILING HOUSING COSTS: Havre de Grace is fortunate to have a mix of housing options and price ranges. Due to the availability of these options, Havre de Grace has not focused efforts on residential programs and policy. This effort is lead by Harford County Community Services and Harford County Housing Department. These departments offer a voucher program for subsidized housing, administer HOME dollars in the County (which include Havre de Grace projects) and administers HUD funding to increase availability of affordable housing within the County.

Havre de Grace has a Housing Authority that offers public housing at Sunset Manor (SC Area) that offers 60 units 80% AMI and below. 121 families in Havre de Grace participate in the voucher program and receive rental assistance. These families are 80% AMI or below. Additionally, Havre de Grace has partnered with Habitat for Humanity to create the opportunity for homeownership to individuals with 80% AMI or lower.

Senior living offers over 300 affordable senior living units. 100-150 units are HUD based senior living opportunities.

II. SUSTAINABLE COMMUNITY BASELINE INFORMATION

(3) Describe the SC Area's demographic trends (with respect to age, race, household size, household income, educational attainment, or other relevant factors). (Answer Space 4,000 characters)

Havre de Grace, behind Aberdeen and Edgewood, has the third highest poverty level in Harford County. The majority of the SC Area falls within the two most populated census tracts (306100 and 306200). The data within these two census tracts reveals a different demographic than newer residential portions of Havre de Grace, and as such opens the City to CDBG funding.

The data below is based on 2010 Census data for the City of Havre de Grace. Data specific to the 306100 and 306200 census tracts are not available. The census estimates the City of Havre de Grace total population at 13,000. For the purposes of this exercise we will use the data presented by the 2010 census.

Population, percent change, 2000 to 2010	14.3%
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Age:

Persons under 5 years, percent, 2010	5.5%
Persons under 18 years, percent, 2010	21.9%
Persons 65 years and over, percent, 2010	13.9%

Race:

White persons, percent, 2010 (a)	75.7%
Black persons, percent, 2010 (a)	16.8%
American Indian and Alaska Native persons, percent, 2010 (a)	0.3%
Asian persons, percent, 2010 (a)	2.4%
Native Hawaiian and Other Pacific Islander, percent, 2010 (a)	0.1%
Persons reporting two or more races, percent, 2010	3.7%
Persons of Hispanic or Latino origin, percent, 2010 (b)	4.7%
White persons not Hispanic, percent, 2010	73.3%

Education:

High school graduates, percent of persons age 25+	88.5%
Bachelor's degree or higher, pct of persons age 25+	29.6%

**Comment: 6% below State average

Housing:

Housing units	5,875
Homeownership rate	60.9%

**Comment: Homeownership 9% below State average

Median value of owner-occupied housing units,	\$260,300
Households	5,408
Persons per household	2.34

Income:

Median household income:	\$62,014
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** Comment: \$8,000 below State average

Persons below poverty level, percent	10.3%
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** Comment: 2% higher than State average

III. LOCAL CAPACITY TO IMPLEMENT PLANS & PROJECTS

A. Organizational Structure:

Describe the Applicant's organizational structure. Specifically, which organizations are members in the Sustainable Communities Workgroup and who are the respective staff? Who are the leaders, and how will the Workgroup advisor or staff manage implementation of the SC Area Plan? (Answer Space 4,000 characters)

The Sustainable Community Plan will be managed by Meghan Simmons, Manager of Economic Development for the City of Havre de Grace. The plan's function will be to target specific projects for funding and implementation. The workgroup is comprised of representation from key organizations whose missions and goals work collectively together to target various areas of the City.

Through continued meetings and strategic partnering, each group will assist in the implementation of the plan. However, the overall management of the plan will be with the Office of Economic Development for the City of Havre de Grace.

The following members of the City of Havre de Grace staff are involved in the work group:

Economic Development:

Meghan Simmons – Manager of Economic Development

Planning:

Dianne Klair – City Planner

Tourism:

Brigitte Peters – Manager of Marketing and Tourism

Department of Public Works:

Larry Parks – Director of Public Works

Department of Finance:

George Dehority – Director of Finance

City Council:

Randolph Craig – Council Member

Fred Cullum – Council Member

The other organizations that are represented by the work group are The Lower Susquehanna Heritage Greenway (LSHG) and Havre de Grace Main Street Inc.

Lower Susquehanna Heritage Greenway

Mary Ann Lisanti – Executive Director LSHG

The Lower Susquehanna Heritage Greenway (LSHG) is a non-profit organization whose mission is to stimulate local economic activity by developing a linkage between our natural, historic and cultural resources. LSHG's 40 million dollar business plan is designed to be a catalyst for capital investment; therefore we are building the public / private partnerships necessary for regional revitalization.

Havre de Grace Main Street, Inc.

Curtis Coon – Chair, Legislative Affairs Committee, Havre de Grace Main Street, Inc.

Havre de Grace Main Street program is a membership and volunteer-based organization guided by a Board of Directors of up to 19 members. The primary focus is on revitalization, business development, arts and entertainment, and business retention in the historical downtown district.

Havre de Grace Business Community

Representing the Havre de Grace Business Community was Curtis Coon, Attorney; Robin Shane, Owner Shane's Sheet Metal; Chris Maestros, Vice President Onguard Industries; Lou Ward, Owner Bayou Restaurant.

These workgroup members represent diverse sectors of the business community in the City who helped establish, prioritize, and refine the projects that the City plans to seek funding for and implement in the next five years. Most importantly these business community members represent each of the identified revitalization areas within the City's Comprehensive Plan. Those areas directly correspond with the Sustainable Community Designated Area.

III. LOCAL CAPACITY TO IMPLEMENT PLANS & PROJECTS

B. Organizational Experience:

Describe the Applicant organization's past experience in administering revitalization plans and projects. Describe the roles of the members of the Sustainable Communities Workgroup, including their experience in implementing revitalization initiatives. What are the strengths and challenges of the capacity of these groups with respect to implementation of the SC Plan? (Answer Space 4,000 characters)

The City of Havre de Grace has been a Community Legacy Area for the past ten years, and has implemented the goals and objectives of its Community Legacy Plan over the course of that time. The Office of Economic Development completes the grant application process and project management of Community Legacy funded projects as well as future updates to the Sustainable Community Plan. The Office of Economic Development is the axis from which past projects gain approval from stakeholders, secure funding, and gain momentum to ensure their completion.

The City of Havre de Grace has managed various projects to include: streetscapes, creation of parks, a promenade, environmental interpretative signs, enhancements to museums, and installation of public restrooms.

The City has also partnered with Havre de Grace Main Street Inc. to create and administer a successful Façade Improvement Program, which has yielded nine rehabbed facades, four approved projects, and is self funding so that it will be able to support future projects. Main Street is a excellent representation of the downtown retail and service businesses. The information and feedback from this group is vital in establishing the City's future goals in revitalization.

The Lower Susquehanna Heritage Greenway (LSHG) has been a long time partner in various projects within the City of Havre de Grace as a part of their overall mission to stimulate local economic activity in the Certified Heritage Area of Harford and Cecil Counties. In addition to creating and managing a strategic plan of their own (MHAA requirement), LSHG has played an integral role in developing Havre de Grace's Heritage Corridor plan and executing projects in partnership with the City.

The City's Office of Tourism and Marketing has worked closely with the projects contributed to by LSHG within Havre de Grace. The tourism office has a close-working relationship with the museums in the City and helps to support their fundraising and grant seeking efforts. Specifically the following groups have open dialogue with the city through the tourism office: Friends of the Concord Point Lighthouse, Havre de Grace Decoy Museum, Havre de Grace Maritime Museum, Havre de Grace Chamber of Commerce, The Chesapeake Heritage Conservancy, and Susquehanna Museum at the Lockhouse.

The City's Office of Planning is currently updating Havre de Grace's Comprehensive Plan; a vital document that has helped to shape many of the goals and objectives of the Community Sustainability Plan. The City's Comprehensive Plan includes references to both LSHG and Havre de Grace Main Street, Inc. as the close relationship between the City and these nonprofit entities is already recognized and utilized by City planners. Planning staff, economic development staff, and tourism staff all work closely together to ensure that the City has a unified vision of what it hopes to achieve for its citizens.

The group's strengths lie in the vast experience the City employees, Main Street directors, and LSHG's directors have in the implementation of strategic plans, goals, and projects. LSHG has been working on projects within Havre de Grace since 1995, Main Street was created in 2005, and the City has been partnering with both of these non-profits since their inceptions.

The most significant challenge is time. The coordinators of these programs and City staff are all busy with their individual organizations needs. It is because of the busy nature of the stakeholders in Havre de Grace that a plan is so vital. The plan allows for the collaboration and continued dialogue necessary to implement the most effective changes within the City. The diversity of these stakeholders' interests is paramount to progress. The workgroup members varied interests allowed for the creation of a plan that represented the various interests of the citizens of Havre de Grace.

III. LOCAL CAPACITY TO IMPLEMENT PLANS & PROJECTS

C. Public Input:

How did residents and other stakeholders in the community provide input to Action Plan described below in Section IV? (Answer Space 4,000 characters)

The Community Sustainability Action Plan is a compilation of the Community Legacy plan, Comprehensive Plan, Economic Development Strategic Plan, and the Strategic Plans of Lower Susquehanna Heritage Greenway (LSHG), and Havre de Grace Main Street, Inc. Each of these plans individually, have called for community input in their own rite.

Most notably, the Economic Development Strategic Plan called for an open public forum to complete a SWOT analysis of the Havre de Grace community in June 2010. 120 community stakeholders attended this meeting. In addition to the SWOT analysis, the community members were asked to identify future projects within the SC Area. The information gleaned from this session was a valuable tool in determining priority projects for the SC Action Plan.

Further, the Sustainable Community Plan was put before Council for open public comment. Potential projects were also posted on the Patch, a local open forum news blog, where citizen's have were given the ability to read and to comment on a multitude of revitalization projects. The comments were taken into consideration prior to the completion of a final plan.

The function of this plan is to stream-line and prioritize capital improvements, policy changes, and marketing strategies that are under consideration for the main stake holders within the City, each represented in the workgroup, and to compile these various initiatives by Revitalization Area. The overarching goal is to pool the resources of the City, State and nonprofit organizations within the City to achieve these changes and improvements in a comprehensive and organized way.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

A. Supporting existing communities & reducing environmental impacts.

(1) A community's approach to Smart Growth generally includes two inter-related areas of focus: encouraging reinvestment and growth in existing communities; and, discouraging growth that degrades natural resources, and farms and rural landscapes. *Broadly describe your jurisdiction's Smart Growth approach and any significant accomplishments made over the last decade or so. (Answer Space 4,000 characters)*

The City's Smart Growth approach has been to:

- (1) Preserve our historic character and waterfront access
- (2) Invest in our existing infrastructure
- (3) Promote business investment
- (4) Increase walkability and pedestrian linkages
- (5) Allocate and safeguard resources effectively

The City's approach to Smart Growth has been heavily focused on encouraging reinvestment through incentives. Havre de Grace has worked closely with multiple State departments, as well as Harford County, to take full advantage of State programs and designations.

Significant accomplishments:

- The designation of a Main Street and Arts & Entertainment District which have resulted in decreased vacancies, raised property values, and greater recognition as a destination in the region
- \$1,242,589 in streetscape improvements since 2000 (\$731,000 of SHA and DHCD funding)
- \$690,121 to park and play ground improvements
- \$950,000 in completed facade improvements (Every \$1 of CL funding leveraged \$5 of private investment)
- Completion of eleven Historic Tax Credit projects located in Havre de Grace
- 42 businesses and property owners have benefited from Enterprise Zone Tax Credits resulting in the creation of over 300 full time jobs

The City of Havre de Grace has encouraged the preservation of parks and has been a large supporter of the Lower Susquehanna Heritage Greenway (LSHG). Additionally, Havre de Grace has consistently pursued forest conservation ordinances resulting in 275.68 acres of preserved forest within the City limits. This number is substantially larger than Havre de Grace's neighboring municipalities which has 75.5 acres in conservation.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) Describe any major investments in community infrastructure -water, stormwater, sewer, sidewalk, lighting, etc. -- that must be undertaken in order to improve the readiness or competitiveness of the proposed SC Area for private investment and compliance (if applicable) with TMDL regulations. Addressing the stormwater during redevelopment can reduce the pollution entering our streams and contribution to the restoration of the Chesapeake Bay. Investments in infrastructure, generally, can be an important catalyst for new private investment in the community. (Answer Space 4,000 characters)

The City of Havre de Grace has recently made several improvements to its infrastructure including:

- Upgrades to the Wastewater Treatment Plant from Biological Nutrient Removal (BNR) to the Best Available Technology (BAT) of Enhanced Nutrient Removal (ENR), during this upgrade the City also doubled its capacity from 1.9 million gallons per day (MGD) to 3.3 MGD. These upgrades went online in December 2010.
- Improvements to the Inflow and Infiltration (I&I) on Erie Street
- Replacement of the sewer line along the 100 block of Bloomsberry Avenue due to its failure
- Upgrades to the Water Treatment Plant to include replacing the Finished Water Pumps and a generator
- Installment of a solids handling facility for the Water Treatment Plant

Over the next five years the City has planned the following improvements to its water and sewer infrastructure:

- \$3.3 million in upgrades to the Water Treatment Plant in order to comply with the Enhanced Surface Water Treatment Rule (EWSTR) and the Disinfection and Disinfection Byproducts Rule (DDBP). Also making the Water Treatment Plant sustainable by replacing various pieces of equipment, some of which are over fifty years old. No capacity improvements are needed at this time due to an upgrade in the 1980s which brought the capacity of the plant to 4 million GPD
- Map the City's water, sewer and storm drain systems onto the county's GIS map
- Replacement of water mains in SC Area for fire protection
- Inflow and Infiltration repairs in SC Area
- Repair 7 storm water inlets in SC Area
- Repair 106 clean outs on sewer lines within SC Area

Since 2000, the City has completed over 10 blocks of streetscapes and street lighting within the Main Street District. The City will continue to write for grant funding to expand the streetscapes to the gateways and residential areas of the City's SC Area.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) Describe policies, initiatives or projects that the community will undertake or expand in order to reduce the SC Area's impact on the environment. Examples include but are not limited to: conservation or management of stormwater through retrofitting of streets and by-ways (Green Streets, rain gardens, etc.); retrofitting of facilities and homes for energy conservation; implementation of "green" building codes and mixed-use zoning; recycling of waste; clean-ups of watersheds; and, encouragement of "Buy Local" approaches that benefit local suppliers and food producers. A comprehensive menu of such actions may be found through the nonprofit Sustainable Maryland Certified initiative. (Answer Space 4,000 characters)

The City has identified and begun the following projects as part of the newly updated Watershed Improvement Plan:

- David Craig Park continued Critical Area Buffer Enhancements
- Citizen's Care Park Bio-Retention Park
- Lilly Run Flood Relief and Water Quality Improvements
- Outfall filtration for the City's storm drain system in the SC Area

The City is beginning Phase 1 of MD 763/Hatem Bridge Gateway improvements. This plan calls for landscaping and plantings which will reduce run off and offer stream buffer.

The City will continue to participate in River Sweep, an LSHG sponsored event for the past twelve year. This is an event that includes cleanup in Cecil and Harford County and the Riverfront Jurisdictions.

Currently the City's Green Committee, which is a grassroots citizen group, is working on educating the community about the benefits of Sustainable Maryland Certification. The request for resolution is currently being considered by City Council.

The City along with Havre de Grace Main Street, Inc. is planning an educational seminar with a representative from Baltimore Gas and Electric (BG&E) as well as a representative from the BeSMART program to facilitate awareness of the available programs and incentives.

Havre de Grace's neighboring city, Aberdeen, has recently considered legislation offering tax incentives for LEED certified construction. The City of Havre de Grace is reviewing this legislation and investigating alternatives in order to remain competitive along the U.S. Route 40 corridor.

The City of Havre de Grace has held the designation of Tree City USA for the past ten years. This requires that the City implement a plant-back program for all trees within the SC Area of Havre de Grace, and also cares for the population of ancient trees within the City.

The City, in an effort to advocate alternative transportation options, will continue to add bike lanes to roadways and install bike racks in public areas.

In summary, future projects, policies, and initiatives include:

1. Watershed Improvement Projects
2. Gateway plantings/tree plantings
3. Educational Seminars
4. Continued Participation in Buy Local Programs with Harford County
5. Continued Participation in Single Stream Recycling in participation with Harford County
6. Identify the need for Brownfield redevelopment incentives
7. Utilizing current technology for marketing to reduce dependence on printed materials
8. Improved bike lanes /Installation of bike racks

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(4) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section? *(Answer Space 4,000 characters)*

The following community groups and stakeholders will be essential in the continued and future implementation of projects:

- The City of Havre de Grace
- Lower Susquehanna Heritage Greenway
- Havre de Grace Main Street, Inc.
- Havre de Grace Green Team Members
- Chamber of Commerce
- Local agricultural producers
- Harford Sanitation
- Buy Local – Harford County

IV. SUSTAINABLE COMMUNITY ACTION PLAN

B. Valuing communities and neighborhoods -- building upon assets and building in amenities:

(1) What are the key assets that exist in the community upon which the Plan's projects and initiatives will build? Assets may include physical assets such as parks and historic structures and also civic and economic assets such as employers, educational institutions, and cultural organizations and activities. (Answer Space 4,000 characters)

Havre de Grace is a unique community, and for the past 20 years has been building on that identity. "Unique on the Chesapeake" is the tourism tag line, which alludes to the dozens of things that make Havre de Grace a great place to live, raise children, open a business, or escape on a weekend trip.

WATERFRONT: With approximately 3.5 miles of shoreline that sits on the confluence of the Susquehanna River and Chesapeake Bay, Havre de Grace is the only waterfront community in Harford County that offers a Main Street setting where you can live and enjoy parks, restaurants, and shopping. With four marinas, the City brings in individuals from all over the region that love the waterfront lifestyle and recreation.

LOCATION: Havre de Grace is located along the I-95 corridor 40 miles from Baltimore, and 65 miles from Philadelphia. Also along the AMTRAK/MARC and CSX rail lines, the City offers a unique opportunity for our robust Industrial Park to be as successful as our waterfront Main Street District and Tourism industry.

Havre de Grace is located five miles from Aberdeen Proving Ground (APG) where approximately 8,200 jobs were relocated through the BRAC process. Within a twenty minute drive, residents have access to three higher education institutions, Harford Community College, Cecil College, and the Higher Education and Training (HEAT) Center in Aberdeen. Within an hour, there is access to over 20 universities.

HISTORY/MUSEUMS: The history of Havre de Grace is rich and is seen in the architecture of buildings. Over 800 structures contribute to the historical significance of the district. Havre de Grace is home to five museums: Susquehanna Museum of Havre de Grace at the Lockhouse, Concord Point Lighthouse and Keepers Dwelling, Havre de Grace Maritime Museum Decoy Museum, and the Chesapeake Heritage Conservancy, Inc.

DESIGNATIONS: Multiple designations have allowed Havre de Grace the opportunity to build on our assets and encourage growth in our community. Arts and Entertainment Designation in 2009 has encouraged the opening of over 7 galleries and arts-related businesses. Since 2005, successful Main Street programs and events have raised property values, decreased vacancies, and increased recognition for Havre de Grace as a tourist destination. Other designations, including Enterprise Zone, Historic District, and Community Legacy, have also been an asset to improving the quality of life in Havre de Grace.

INVESTMENTS IN ECONOMIC DEVELOPMENT, TOURISM AND MAIN STREET: The City recognizes the value of investing in Economic Development, Tourism, and Main Street, and the positive effects they have on the community. Annually, over \$300,000 of City budgeted dollars goes to the operation of these efforts. In addition, private business sponsorships show community support for the Main Street organization.

VOLUNTEERISM: The City's volunteer base is one of the community's most valuable assets. The museums, over 30 non-profits, and several dozen boards and commissions are volunteer driven.

TOURISM DESTINATION: The Tourism and Marketing Office supports over 180 events. Tourism targets the following market sectors: wedding destination, heritage tourism, regional tourism, recreation/sport market, and cultural festivals.

STRONG BUSINESS MIX: From industrial to owner operated, small businesses have created a diverse business mix, and employment opportunities in Havre de Grace. Havre de Grace is home to over a dozen large industrial employers, medical, retail chains, and unique owner operated retail and service businesses.

RECREATION, PARKS, GREENSPACE, AND NATIONAL TRAILS: Havre de Grace sits at the convergence of three national trail systems; Star Spangled Banner National Trail, Captain John Smith National Historic Trail, and Washington-Rochambeau Revolutionary Route National Historic Trail. There are seven City-maintained designated park and greenspaces within the SC Area.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) What policies, initiatives or projects will reuse or enhance the historical assets, traditional business districts/Main Streets and cultural resources of the community? What actions will reinforce your community's authentic "sense of place" and historic character? (Answer Space 4,000 characters)

As the second oldest municipality in Maryland, the City of Havre de Grace takes pride in its historical character and charm. The introduction of the Main Street organization in 2005 has increased the efforts of revitalization to the historic downtown sector. The Façade Improvement Program has resulted in the revitalization of nine properties, with four additional approved projects, and funding to complete several more. The City and Main Street will continue to offer this program to property owners and businesses within the SC Area.

The City-owned Opera House building is historically significant and currently underutilized. To date, the City has hired an architect firm to create renovation plans for the restoration of the second floor theater, and first floor plans to house the City Chamber, Tourism, and Main Street offices.

The Office of Tourism and Marketing works closely with the five major museums in the area to coordinate and promote cultural activities. The museums provide insight into the historical significance of the City from its role in major battles to the craftsmanship of duck hunting decoys and the watermen heritage of a Chesapeake Bay community.

As a National Register Historic District, there are 800 structures in the district listed as "contributing to the historic and architectural significance of the area". The City will continue to educate property owners about the state and federal programs available for rehabilitation.

The City is currently conducting a comprehensive zoning review. The goal is to provide the zoning structure to enhance the historic district while simultaneously providing for redevelopment of parcels along US Rt. 40.

Design guidelines have been discussed in the past, and should be discussed again in conjunction with the comprehensive zoning review process. Key considerations are to maintain the feel of the traditional City layout in terms of zero lot lines, location of parking, size and height of construction.

Current heritage initiatives include War of 1812 commemorative events. This project will include over 10 way finding informational signs throughout the historic district. Other heritage programs include historic walking tours, Haunted history tours, candlelight homes tours, teen boat building school, and decoy and wild life art festival. Graw Days is an annual event organized by Havre de Grace Main Street which celebrates the history of "The Graw" racetrack which was located in Havre de Grace from 1920-1950.

In addition to these heritage events, Havre de Grace Main Street is working on a Public Arts Master Plan. This plan will act as an economic, social, and cultural catalyst. The goals of the public art plan are to increase awareness of the A&E district, promote tourism, community involvement, economic development through the utilization and display of visual and performing public arts projects.

In summary, future policy/projects/initiatives include:

1. Façade Improvement Program
2. Opera House
3. Museum Coordination
4. Comprehensive Zoning Review
5. Design Guidelines
6. Heritage Commemorative Activities
7. Public Arts Master Plan

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) Describe policies, initiatives or projects that will increase community access to green spaces, parks and other amenities? A community can gain social and physical benefits from access to a healthy natural environment. The inclusion of complete streets, trails, green space, parks and trees contribute to the character and health of a community. Examples might include improvements to the tree canopy by planting street trees, improving local neighborhood streams, or reusing a vacant lot for a new community park or playground.*(Answer Space 4,000 characters)*

The City's Department of Public Works is responsible for carrying out the compliance with the Tree City USA designation. On top of this requirement, the City has a tree planting program, and intends to expand on this program over the next five years to include tree plantings within the gateway projects, as well as tree plantings along Juniata Street.

Over the next five years there are plans to improve the North Park Trail Head, which is adjacent to the MD763 Gateway. This effort will create more usable green-space for the community, offer a clearer and safer connection to the North Park Trail, and connect the Lock House with the North Park Trail Head. In addition to these linkages, the possibility of an extension of the waterfront promenade is also being considered.

The City is currently working to link the SC Area with the newer residential neighborhoods west of Route 40. Pedestrians and cyclists will gain access to the City parks and the waterfront through the installation of sidewalks and creating bike lanes at the signal crossing at US Route 40 and Lewis Lane. This will also offer a safe biking/walking alternative to reach Susquehanna State Park. The intersection at Lewis Lane and Route 40 will be the critical connection point to allow these linkages.

The City has identified Citizen's Care Park, located within the SC Area, as a bio-retention park. These improvements at Citizen's Care Park will compliment the current improvements being made to David Craig Park. All of which contribute to the TMDL requirements.

In Summary future projects, policies, and initiatives include:

1. North Park Trail extension/concept plan
2. Extend Promenade
3. Pedestrian/bike crossing at Lewis Lane and Route 40
4. Installation of bike racks
5. Installation of Ornamental Park behind Citizens Care Center

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(4) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section? *(Answer Space 4,000 characters)*

The following community groups and stakeholders will be essential in the continued and future implementation of projects:

- The City of Havre de Grace
- Lower Susquehanna Heritage Greenway
- Museums
- Volunteers
- Havre de Grace Main Street, Inc.
- Havre de Grace Green Team Members
- Chamber of Commerce

IV. SUSTAINABLE COMMUNITY ACTION PLAN

C. Enhancing economic competitiveness

(1) What economic development policies, initiatives or projects will improve the economy through investments in small businesses and other key employment sectors? What economic development and business incentives will you build upon or implement as part of the SC Plan? Examples could include but are not limited to: green-taping for expedited project application review; permitting and inspection; job training; business tax credits; and, revolving loan funds. (Answer Space 4,000 characters)

The City has a strong toolbox of incentives that have served the City well in the past decade. Maintaining these incentives is the largest component of maintaining the City's economic competitiveness.

INITIATIVES:

To increase investments in small business, the City focuses on both business recruitment and business retention. Regular communication and outreach to businesses is necessary to identify issues and opportunities for assistance. Maintaining a strong partnerships with County and State agencies that assist small businesses has created a robust tool box for Havre de Grace businesses

Small Business Education, through the Small Business Development Center and SBA. At least once a year, the SBDC funds an educational outreach to Havre de Grace businesses. Past speakers have been Casey Wilson, UMD SBDC, and Russ Teeter.

Attendance at International Council of Shopping Centers (ICSC) annual conference. The goal is to develop contacts and gain recognition that Havre de Grace is a viable place to invest. Most properties targeted for investment by national retailers are located within the Route 40 revitalization district. However, there are also opportunities to attract national retailers to key waterfront properties in the Main Street District.

Annexation of strategic properties along Revolution Street will help the City address the issue of unsightly gateways in the SC Area.

POLICIES:

Currently underway is the City's first comprehensive zoning review since zoning was established in 1982. The process has been long and thorough. Possible outcomes of the zoning review will be a waterfront overlay zoning which will allow more flexible zoning criteria due to stringent Critical Area regulations and new storm water management regulations. Other possible outcomes will be higher height maximums along Route 40 to promote economic feasibility of redevelopment projects.

The Office of Economic Development and the Economic Development Advisory Board continually monitor policy decisions impacting rates, fees and taxes to ensure the cost of doing business remains competitive.

PROJECTS:

Infrastructure improvements to the road surface on Old Bay Lane and improved access the Chesapeake Industrial Park are high priority projects. It will improve the usability of the roads within the industrial park for commuter traffic as well as truck traffic.

The City will continue to operate the Façade Improvement Program. There has been suggestions to also provide this program to small businesses outside of the Main Street District that are within the SC Area.

The City will continue Streetscape improvements in the Main Street District to connect with City parks and green spaces. Areas targeted for improvements are Water Street, 100 block of Market Street, and the 200 block of St. John Street.

The City will continue to forge public/private partnerships with property owners on key redevelopment properties. These partnerships will create the opportunity for vacant parcels within the SC Area to be redeveloped into projects that will improve the economic vitality of the SC Area. Key properties include, a 1.2 acre waterfront parcel in the Main Street District, revitalizing the State Theater, and exploring opportunities for adaptive reuse of Harford Memorial Hospital which is in historic Havre de Grace within the SC Area. Plans to build a new hospital at the Interstate 95 exit into Havre de Grace are currently underway, and it is not clear what the future plans for the original hospital are at this time.

In summary, future initiative/policies/projects are:

1. Maintain strong partnerships
2. Small business education
3. Attendance at International Council of Shopping Centers (ICSC) Annual Conference
4. Annexation of strategic properties
5. Zoning review
6. Old Bay Lane Road improvements
7. Façade Improvement Program
8. Streetscapes
9. Public/Private Partnerships for redevelopment

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) What workforce development policies, initiatives or projects will increase access to jobs and economic opportunity for residents in the SC Area? Do you have a goal for job creation? Are green jobs an opportunity in the jurisdiction or SC Area? (Answer Space 4,000 characters)

Currently the City has a robust economic development incentive tool box which includes the following:

Enterprise Zone Tax Credits, Revolving loan fund (up to \$100,000), Art & Entertainment benefits, Harford County Revolving loan fund, Workforce Training grants through Harford County, access to free training dollars and hiring assistance through the Susquehanna Workforce Network, and strategic fast tracking of permits through the Planning Department. The City is fortunate to have access to so many programs, and to have made these programs available to so many businesses.

The City is flexible and reactive to a changing economy and recognizes the need to stay economically competitive. In April 2010, the City publicized a plan to incentivize new residential buildings by deferring the water/sewer capital cost recovery fees for 9 months. This was a plan to free up cash for builders and to put people to work. The City will remain aware of opportunities to create incentives that will increase the impact on our small businesses, and increase employment within the City.

Additionally, as part of the SC Area plan, the City will investigate the possibility of the following:

1. Investigate the Need for Brownfield Redevelopment Incentives (encourages the redevelopment of polluted parcels mostly targeted for Route 40, Revolution Street, and Waterfront Districts). Our neighbors in Cecil County and in Delaware have developed robust incentives for properties needing mitigation from contaminants caused by previous uses. Havre de Grace is working with local environmental engineers to determine the need for these incentives within our SC Area.
2. Second Floor Residential Rehab Incentives in the Main Street District would increase the foot traffic within the Main Street District. Additional residents in the downtown will increase business patrons, and result in additional businesses.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) Describe whether the Sustainable Community will be impacted by the Base Re-alignment and Closure (BRAC) activities in Maryland. If impacted, how do the initiatives and projects in your Plan complement BRAC-related growth? (If not applicable, all ten points will be assessed based on answers to questions 1, 2, and 4) (Answer Space 4,000 characters)

BRAC directly effects the Sustainable Community of Havre de Grace due to our proximity to Aberdeen Proving Ground (APG), located 5 miles away. BRAC will continue to create a trickledown effect for the City of Havre de Grace. As a neighbor of APG, the City will continue to see a change in the residential demographic. The workforce moving to APG and making Havre de Grace their home, on average, have a higher median income, and are likely to have a college or graduate degree. These changing demographics will in turn affect the economic drivers for the City's business and service community.

The SC Plan takes into account the physical growth that will occur within the City. Addressing capital projects that will enhance gateways, and infrastructure, will capitalize on an opportunity to leverage new private investment in the City. There is opportunity for economic growth in the retail/service sector to support a expensing residential market. It is important to address and prioritize policies and initiatives that will encourage redevelopment.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(4) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section? (Answer Space 4,000 characters)

The following community groups and stakeholders will be essential in the continued and future implementation of projects:

- The City of Havre de Grace Mayor and Council
- Office of Economic Development
- Department of Planning (fast tracking permits)
- Economic Development Advisory Board
- Harford County Office of Economic Development
- Havre de Grace Main Street, Inc.
- Chamber of Commerce
- Property owners/Investors/Developers
- State Highway Administration
- Department of Housing and Community Development

IV. SUSTAINABLE COMMUNITY ACTION PLAN

D. Promoting access to quality affordable housing.

(1) What housing policies, initiatives or projects will expand housing choices - rental and homeownership -- for people of a range of ages, incomes, and also for disabled individuals? How will these actions address the current housing conditions and needs noted in Section II? (Answer Space 4,000 characters)

The City of Havre de Grace is fortunate to have a generous mix of rental and homeowner occupied housing, ranging from subsidized apartment housing to large, single family homes. In addition to this mix the City also has several age restricted multi-unit residential buildings which are federally subsidized. The housing stock ranges from subsidized housing to mid-range suburban to high-end gated, as well as offering an eclectic mix of historic structures that range from modest to opulent in appearance. There are also several residential redevelopment opportunities such as Tranquility Place.

Our residential permit activity shows that there is a comparable number of single family homes and townhomes being built in the past decade. The City, especially in light of recent demand in rental units, could benefit from a larger choice of apartment complexes.

Future policy/initiatives/and programs are:

1. Continue to partner with Harford County Community Services and the Harford County Housing Agency
2. Create a second floor Residential Renovation Program for the Main Street District
3. Continue to aggressively address code enforcement with City staff through the Planning Department
4. Continue to explore a rental registration ordinance to make sure landlords are held accountable for the livability standards of their rental units
5. During the comprehensive zoning review process, ensure that all options of housing are encouraged in residential zoned areas
6. Create Design Standards for in-fill development and renovation
7. Encourage the use of Historic Tax Credits, and Renovation Tax Credits
8. Create linkages from the newer residential developments located west of Route 40 to the SC Area specifically across Route 40 at Lewis Lane

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) Will these housing initiatives or projects increase access to transit or community walkability and/or decrease transportation costs? In other words, will the housing investments result in more people living near work or town centers, or able to more conveniently reach work, school, shopping and/or recreation?*(Answer Space 4,000 characters)*

By the very design and nature of Havre de Grace's historic, traditional City layout it is a walkable community. This results in decreased transportation costs. The City has multi-modal transportation opportunities to include bus service (within town, to local destinations, and commuter access to Baltimore). The City's transportation network also offers direct access to regional and national rail lines. Employment centers, community schools, shopping and recreation opportunities are all located within nearby walking distance. Whether walking is a choice or due to economic need these opportunities are all within a reachable distance to the citizen's of Havre de Grace.

Second-floor Residential Renovation Program in the Main Street will encourage more pedestrian traffic in the SC Area. The outcomes will be increased business among commercial service and retail businesses, as well as greater utilization of City parks.

Additionally, the City has listed as priority the creation of bike lanes, and placement of bike racks. This will increase the safety for cyclists, and expand transportation options.

Streetscape improvements along Water Street, 100 Market Street, and 200 St. John will create sidewalk linkages where they currently do not exist.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) What is your goal for of number of units to be created of affordable workforce housing, rental and homeownership? What populations (by income or special needs) will benefit from this increased access to affordable housing? (Answer Space 4,000 characters)

Due to past residential development the City has always had an abundance of affordable rental housing. The City's goal is to offer a strong mix of housing for all economic levels. To that end, the City has recently focused on encouraging higher end development as well as affordable owner-occupied housing. Therefore, the City's goals for affordable workforce housing growth are modest, in order to keep a balanced mix of housing options.

The area that would have the most significant impact on the creation of affordable housing is located in Revitalization Area #6 Revolution Street Residential Communities of the SC Area. There is a proposed plan for the redevelopment of Tranquility Place that will consist of 265 townhomes and 240 apartment units projected to be rental units. The City Planning Department is working closely with the developer of this property to discuss the demand for a balanced mix of affordable housing. The intention is for these properties to be rental units.

(4) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section? (Answer Space 4,000 characters)

The following community groups and stakeholders will be essential in the continued and future implementation of projects:

- The City of Havre de Grace Mayor and City Council
- Department of Planning
- Harford County Community Services
- Harford County Housing Agency
- Department of Public Works
- Office of Economic Development

IV. SUSTAINABLE COMMUNITY ACTION PLAN

E. Support transportation efficiency and access.

(1) What policies, strategies and projects are envisioned to strengthen the transportation network that affects the proposed SC Area? How will these initiatives support transportation choices (including walking, bicycling, bus or rail transit, and carpooling) or otherwise promote an efficient transportation network that integrates housing and transportation land uses? (Answer Space 4,000 characters)

The City has partnered with State Highway Administration (SHA) on a proposed gateway project which includes the improvement of a stretch of sidewalk along MD 763 and striping along MD 763. This gateway is also located just above the access point to the North Park Trail. The City and SHA planners hope to create a gateway that links vehicular, biking, and hiking traffic, in a safe and pedestrian friendly manner.

One of the major initiatives for the LSHG is to create a pedestrian and bicycle route that links Havre de Grace and Perryville, which are separated by the Susquehanna River. Maryland Department of Transportation is currently working with LSHG on a \$50,000 feasibility study for this project.

Havre de Grace has worked to complete streetscape improvements within the downtown and bike routes along highways that link the downtown with the trails that run through Havre de Grace. Three streetscape improvements have been identified to complete missing links. The City also offers the Promenade, a boardwalk that links the City Yacht Basin at Tydings Park with the Concord Point Light House, and has discussed plans to extend it northward.

Maryland Department of Transportation is managing a \$22 million three-year study concerning the expansion of high speed rail lines, which will run through Havre de Grace. The future rail line will run through the SC Area, and will likely require land acquisitions. With the closest train station three miles away in Aberdeen, there is currently no discussion of adding a train station in Havre de Grace. However, if ridership continues to increase, a train station in Havre de Grace may be a future consideration.

In January 2012 the Harford County Transportation Services bus line expanded services to include the neighboring town of Perryville, located in Cecil County. This expansion is the first bus route to cross the Susquehanna River, for the mass transit users in Havre de Grace. There are bus stops throughout the City, giving access to the bus system.

Future policies, strategies, and projects include:

1. Establish attractive cohesive gateways
2. Establish parking fund
3. Improve road surface conditions on Old Bay Lane and Clark Road
4. Installation of bike racks
5. Completed three streetscapes (Water Street, 200 Block St. John Street, and 100 Block Market Street).

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(2) If applicable, describe the SC Area's connection or proximity to transportation centers (e.g. Metro, MARC, and light rail stations) and describe opportunities for Transit - Oriented Development (TOD). Will Plan strategies and projects contribute to jobs/housing balance or otherwise provide a mix of land uses that can be expected to reduce reliance on single-occupancy automobiles? (If transit or TOD is not applicable in your community, all points in this section will be based on questions 1 and 3) (Answer Space 4,000 characters)

Havre de Grace is located three miles from a train station in both directions: to the South, Aberdeen Train Station offering MARC and AMTRAK, and across the Susquehanna River to the North, Perryville Train Station. Aberdeen is the only AMTRAK stop in Harford County.

The City's Comprehensive Plan contains the recommendation to consider opportunities for transit-oriented development (TOD) within the City's SC Area in regard to future in-fill or redevelopment sites. The SC Area already offers pedestrian/bike friendly street access. The addition of multi-modal mass transit would allow citizens to commute to the train station, three miles away in Aberdeen, a state designated TOD location, and would remove the need for a vehicle.

The building usage in the SC Area is already mixed use with residential, office, and commercial intermingled in the eclectic architecture of the district. Continued support for transit-oriented development will occur through increased zoning densities, pedestrian connections, and potential bus stop locations. The City also considers the role of transit during the planning and project review process.

There are plans to continue to incorporate bicycle and pedestrian amenities in both the comprehensive and site planning process so that the need for motor vehicles is reduced and the recreational benefits of inter-connected residential communities is attained. One small example of this is the installation of bike racks throughout the SC Area to encourage ridership and provide security.

With the continued expansion of rail, and the rising prices of gasoline, a future train station is an appealing project, but with the close proximity of the Aberdeen Train Station, the likelihood is minimal. Much more feasible is the creation of various mass transit enterprises that would further link the Aberdeen train station with the SC Area.

IV. SUSTAINABLE COMMUNITY ACTION PLAN

(3) Which community groups or stakeholders will be key to the implementation of the initiatives and projects noted in this section? (Answer Space 4,000 characters)

The following community groups and stakeholders will be essential in the continued and future implementation of projects:

- The City of Havre de Grace Mayor and City Council
- Department of Planning
- Office of Tourism and Marketing
- Lower Susquehanna Heritage Greenway
- Department of Public Works
- Office of Economic Development
- Maryland Transportation Administration (MTA) for Aberdeen Train Station

V. PROGRESS MEASURES

For the Plan parts of section IV (A through F):

(1) List the specific outcomes that the Plan seeks to produce. (Answer Space 4,000 characters)

The completion of the SC Plan has been an exercise that has helped the City to identify and prioritize projects for the next 5 years. The following lists are the prioritized capital, and non-capital projects that the Office of Economic Development will pursue local and state resource to complete.

The goals of the SC Plan are as follows:

1. Utilize all residential and commercial programs offered by various departments of the State and to maximize investment in the City's revitalization areas.
2. Preserve the character and sense of place in Havre de Grace.
3. Continue to establish pedestrian linkages between developed residential communities, public greenspaces, and commercial revitalization areas.
4. Enhance economic competitiveness by providing incentives and policies that encourage redevelopment, revitalization and green development practices.
5. Identify and prioritize strategic projects that will yield the greatest impact on economic revitalization.
6. Continue to build and maintain strategic partnerships with Havre de Grace Main Street Inc., Chamber of Commerce, Harford County, Lower Susquehanna Heritage Greenway, and all contributing Maryland State departments.

CAPITAL PROJECTS

(2) Add, but the specific benchmarks that will be used to measure progress toward these outcomes. (Answer Space 4,000 characters)

State 100 block of Water Street, 100 block of Market Street, and 200 block of St. John Street

North Park Trail Concept Plan
It is the goal of the City to aggressively pursue the projects outlined in this plan within a five year timeframe.

Gateway Projects
Opera House
Bike Improvements
Progress measures will be recorded on a quarterly basis to the DHCD when State grant funding has been secured for projects.

Citizen Care Park
Additionally, the Office of Economic Development issues an annual report each year where progress measures will be made available to the public.

NON-CAPITAL

- Pursue Public/Private Partnership Opportunities (State Theater, Hotel Conference Center)
- Main Street and the Arts and Entertainment District also track public/private investments. Both reports will include Transient Boat Slip feasibility projects outlined within the SC Plan.
- Public Arts Plan
- Second Floor Redevelopment Incentives
- Parking Policy
- Pedestrian/Bike Crossing at Lewis Lane and US Route 40
- Annexation Incentives for Revolution Street Properties
- Signage Plan

REPLACE THIS PAGE WITH
LOCAL GOVERNMENT SUPPORT
RESOLUTIONS

**SUSTAINABLE COMMUNITY APPLICATION
DISCLOSURE AUTHORIZATION AND CERTIFICATION**

The undersigned authorizes the Department of Housing and Community Development (the “Department”) to make such inquiries as necessary, including, but not limited to, credit inquiries, in order to verify the accuracy of the statements made by the applicant and to determine the creditworthiness of the applicant.

In accordance with Executive Order 01.01.1983.18, the Department advises you that certain personal information is necessary to determine your eligibility for financial assistance. Availability of this information for public inspection is governed by Maryland’s Access to Public Records Act, State Government Article, Section 10-611 et seq. of the Annotated Code of Maryland (the “Act”). This information will be disclosed to appropriate staff of the Department or to public officials for purposes directly connected with administration of this financial assistance program for which its use is intended. Such information may be shared with State, federal or local government agencies, which have a financial role in the project. You have the right to inspect, amend, or correct personal records in accordance with the Act.

The Department intends to make available to the public certain information regarding projects recommended for funding in the Sustainable Community Plan. The information available to the public will include the information in this application, as may be supplemented or amended. This information may be confidential under the Act. If you consider this information confidential and do not want it made available to the public, please indicate that in writing and attach the same to this application.

You agree that not attaching an objection constitutes your consent to the information being made available to the public and a waiver of any rights you may have regarding this information under the Act.

I have read and understand the above paragraph. Applicant’s Initials: _____

Anyone who knowingly makes, or causes to be made, any false statement or report relative to this financial assistance application, for the purposes of influencing the action of the Department on such application, is subject to immediate cancellation of financial assistance and other penalties authorized by law.

The undersigned hereby certifies that the Sustainable Communities Plan or Project(s) proposed in this Application can be accomplished and further certifies that the information set herein and in any attachment in support hereof is true, correct, and complete to the best of his/her knowledge and belief.

Authorized Signature

Print Name and Title

Date